

Project Status Dashboard

| Commissioning and Transformation | | | | | | | | | | | |
|---|---|---|---|---|--|---|--|-----------------|-----------------|------------|---|
| Project Name and Category | Progress against Milestones | Benefits identified and anticipated delivery on target | Risks and Issues | Budget | Stakeholder Engagement | Resources | Anticipated completion date | Project Manager | Project Sponsor | RAG status | Comments. If Red or Amber state how you are able to address the issues |
| Priority Flagship | | | | | | | | | | | |
| Project Lima | Plans provided for staff moves and timetable/costings analysis undertaken | Consolidation to maximise space and effectiveness of operation freeing space for renting and potential development | | | Briefed staff at staff meetings (twice), drop in sessions and 1.2.1's with teams and team representatives | Project management team, Runnymede partnership | Dec 2019 | Siraj Choudhury | CTG/MAT | G | Reported directly to MAT. |
| Flagship | | | | | | | | | | | |
| VDI ~ Virtual Desktop Infrastructure | Progressing to schedule, with problems associated with Firewall, printing and Uniform having been resolved. ----- Privacy Impact Assessment: ☑ Equality and Diversity: ☑ | | Risks: None identified. Issues: <i>Thintech</i> issue ~ logged with company. Use of Whiteboard to log issues. Elmbridge readiness | £250, 000* being sought for purchasing and installation of Virtual Desktop infrastructure (VDI) *This figure was originally a consideration when the Agile Working project was identifying this need. | Period of testing of system undertaken in different services to ensure the systems can run. | ICT Project Office External Suppliers | Dec 2019 | Helen Dunn | Sandy Muirhead | G | Project Lima's delivery shall see the activity of this project increase substantially. |
| High | | | | | | | | | | | |
| GDPR Compliance – 12 Steps to Readiness | Behind milestones in many aspects. ----- Privacy Impact Assessment: ☑ Equality and Diversity: ☑ | Compliance with data protection legislation. As the project has progressed more information has been obtained concerning services' management of personal data which has led to the discovery that there is more work to do than anticipated. On road to compliance but will not fully achieve this by 25 May 2018. | Risks: Non-compliance with data protection legislation. Personal information could be processed inappropriately resulting in breaches of the DP legislation, Information Commissioner fines and reputational damage. Loss of public confidence. Issues: Lack of focus on Information Governance (IG) across the Council over previous years. Resources are tight within service-lines which makes it difficult for many to take on the extra work required to improve IG. Increased risk from 25 May 2018 when GDPR becomes enforceable. GDPR is recognised as a step up from the Data | No budget allocated therefore N/A. If budget was available then would recommend service/dept. specific training from experts in each statutory area – e.g. employment law, etc. which would increase the speed at which the services can become compliant. Suggest that all staff working with personal data take every opportunity to attend any GDPR training/workshops offered, of which there are many, and some are without charge. | The IG Officer has delivered Introduction to GDPR sessions across the Council, is running workshops and having meetings to communicate information to staff. | All departments/staff who process personal data are involved. There are numerous flows of personal data into and out of the council across many services. Demonstrating compliance with the GDPR is only one of its manually intensive requirements which has a significant impact on all departments. | GDPR compliance date is 25th May 2018. | Clare Williams | Sandy Muirhead | R | Interim resource identified for 3 months to speed up collation of IARs which will then provide a better understanding of how much more work is required, as well as moving towards compliance with the GDPR requirement to document how we are complying. |

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| | | | Protection Act (1998) even for organisations who are working at the best practices. | | | | | | | | |
| EDMS – Electronic Data Management System | ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | Assist with compliance on GDPR | Compliance with GDPR | £150,000 | Service areas | ICT Projects | December 2018 | Sonia Hazlehurst | Sandy Muirhead | <div>A</div> | This is linked to the scanning project and Project Lima. GDPR process should assist in speeding up services dealing with data and scanning paperwork where appropriate and determining retention times |
| Agile Working | The original milestones for this project are out of date due to the scope, basis and purpose of the agile working project being revised. This was in light of the decision not to relocate Council staff to another site. There was a period during which the future location of staff was uncertain but Project Lima (office consolidation project) has provided clarity. Project Lima has redefined the Milestones for this project. ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | To deliver savings, income generation and facilitate service redesign as per the objectives of Project Lima. | Risks: Technology failure Staff take up Logistical delays (building refurbishment and furniture delivery/install ation). Issues: | £50,000 | Communication shall resume given that Project Lima has allowed for the hold on this project to be removed. Service areas MAT Group Heads Councillors | ICT Facilities Project Team | Completion date to be reviewed as a result of Project Lima | Sonia Hazlehurst | Sandy Muirhead | <div>G</div> | There has been progress on this project and it has helped to launch the principles of Project Lima. This project is intrinsically linked to Project Lima. The drive for agile working (e.g. hot-desking, remote working, homeworking) corporately will be explored and potentially resumed once Project Lima is complete. |
| Medium | | | | | | | | | | | |
| Service | | | | | | | | | | | |
| Network Refresh | ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | Provision of service. | Identified: Risks x 3 Issues x 1 | May require a Supplementary Bid due to the £/\$ exchange rate. | MAT and All Staff communications being managed by E-mails and regular updates. | ICT Legal Procurement Communications EBC - External | 31 st March 2018 | Helen Dunn | Sandy Muirhead | <div>G</div> | |

Project Status Dashboard

| Community Well Being | | | | | | | | | | | |
|--|--|---|---|---|---|---|-----------------------------|-----------------|----------------------------------|--------------|--|
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| Priority Flagship | | | | | | | | | | | |
| Flagship | | | | | | | | | | | |
| Homelessness Reduction Act Implementation | <p>The project is progressing well against the identified Milestones with the expectation that this shall continue going forward as the HRA legislation comes into force on 01st April 2018.</p> <p>-----</p> <p>Privacy Impact Assessment: ☒</p> <p>Equality and Diversity: ☒</p> <p>-----</p> | Compliance with HRA legislation. | <p>Risks:</p> <p>Delivery of the external company - <i>Locata</i> – delivering to schedule.</p> <p>Resource shortage.</p> <p>Processes and procedures not put in place in time.</p> <p>Remedial actions are in place to mitigate all of the above.</p> <p>Issues:</p> | £60,000 Government funding (over 2 years) shall cover the implementation costs. | Ongoing communications with respective parties. | Housing ICT External Suppliers Project Office | April 2018 | Siraj Choudhury | Deborah Ashman | <div>G</div> | |
| High | | | | | | | | | | | |
| Medium | | | | | | | | | | | |
| Universal Credit Roll-Out | <p>-----</p> <p>Privacy Impact Assessment: ☒</p> <p>Equality and Diversity: ☒</p> <p>-----</p> | | | | | | To begin Summer 2018 | Stuart Wilkins | Deborah Ashman or Karen Sinclair | | |
| Service | | | | | | | | | | | |
| Search Moves Partnership & Update Allocations Policy | <p>-----</p> <p>Privacy Impact Assessment: ☒</p> <p>Equality and Diversity: ☒</p> <p>-----</p> | | | | | | April 2018 | Jayne Brownlow | Karen Sinclair | | Information to follow. |
| Civica Housing Module | <p>Continuing to target:-</p> <ul style="list-style-type: none">Training scheduled/completed w/c 19/02/18Development work continuing with UAT to follow over Spring / Early Summer 2018. <p>-----</p> <p>Privacy Impact Assessment: ☒</p> <p>Equality and Diversity: ☒</p> <p>-----</p> | Automation of many current tasks and processes. | <p>Risks:</p> <p>Delivery of other active Housing projects.</p> <p>Issues:</p> | £25,000 | Ongoing communication with relevant internal and external parties | Housing ICT External | Late Summer 2018 | Jayne Brownlow | Deborah Ashman / Karen Sinclair | <div>G</div> | Process flows have been documented. Delivery schedule is dependent upon other Housing projects being progressed over the course of Spring '18. |
| Housing B&B and Rent Management System | <p>the Civica Housing Module delivered and being tested s ocan then test the amended Integra compatible processes and mechanisms.</p> <p>-----</p> <p>Privacy Impact Assessment: ☒</p> <p>Equality and Diversity: ☒</p> <p>-----</p> | Removes much/all of the current manual intervention when managing accounts. | <p>Risks:</p> <p>Readiness of the Civica / LG2 Housing Module to provide UAT opportunities to determine adequacy of revised Finance/Housing Processes and procedures.</p> <p>Issues:</p> <p>Until tested there remains an uncertainty that the solution may be totally 'fit for purpose'.</p> | No external spend. | Ongoing communication with relevant internal parties. | Housing ICT Finance | Summer 2018 | Michael Pegado | Sandy Muirhead | <div>G</div> | ICT and Finance have reviewed and revised the current processes so as to amend the manual requirements whilst also providing automated feeds |
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|---|-----------------------------|--|------------------|--------|------------------------|-----------|-----------------------------|-----------------|-----------------|------------|--|
| Neighbourhood Services -none at this time BAU | | | | | | | | | | | |
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| Flagship | | | | | | | | | | | |
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| High | | | | | | | | | | | |
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| Medium | | | | | | | | | | | |
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Red

Project Status Dashboard

| Regeneration and Growth –NB for priority projects- project summaries produced on weekly basis | | | | | | | | | | | |
|---|---|--|---|---|---|---|---|--------------------------|--------------------|------------|---|
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| Churchill Hall Redevelopment | Construction started | 3 2 bed properties | Potential adverse weather delays | £760k | | Assets Planning | January 2019 | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| Bugle Returns Redevelopment | Construction started 29.1.18 | Flats | Potential adverse weather delays | £2.1m | | Assets Planning | January 2019 | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| Benwell House Redevelopment | Planning obtained for conversion to flats. Planning permission sought for further development into roof | Flats for rent to generate income | Funding | £9.5M £13.6budget | | Assets planning | | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| White House Redevelopment | To demolish the White House and develop proposals for residential accommodation | Housing for those most in need | Funding Potential operating partner | TBC Purchase price £1.25M | | Assets Housing CTG Planning | TBC once firm proposals available | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| Waterfront Redevelopment | Development of Bridge Street and Hanover House site Options at early stages – detailed proposals to be developed | Enhancement of Staines-upon-Thames waterfront | Planning Funding | Plans in | | Assets planning | TBC | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| Ashford Multi-Storey Car Park | Seeking demolition and proposals for redevelopment | Redevelopment of a relatively underused asset | | | | Assets planning | TBC | Richard Mortimer | Heather Morgan | G | Reported directly to MAT on a weekly basis |
| Leisure Centre | Development of new leisure centre to replace current aging facility. Feasibility study due for completion March 2018. Preparations ongoing for next stage in terms of design and planning permissions. | Health and wellbeing of residents and better facilities | Funding Location | TBC | | Leisure Procurement Assets Planning | March 2019 | Nick Cummings | Lee O'Neil | G | Reported directly to MAT on a weekly basis. Feasibility study undertaken/ . Seeking to appoint a design team |
| Flagship | | | | | | | | | | | |
| Supporting Spelthorne Secondary Shopping Areas | Major delay in delivery schedule due to works licences being processed as per SCC procedures and timeframes. ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | Improvement to appearance, usage and layout of SBC shopping areas. | Risks: Time to acquire 'Road Works' licences from SCC ~ post approval of the S278 applications... Issues: SCC handling of the S278 application processes. | Agreed original Budget: £350,000 (Capital) plus £350,000 SCC 'Match Funding'). | Regular and ongoing communication is being conducted with parties including:- Councillors, Businesses, Residents and Surrey County Council. | Economic Development. Project Services. Legal. Runnymede Project Department. External contractors. | Original July 2017 date has been revised to July 2018 | Alfred Osawe (Runnymede) | Keith McGroary | R | Work at one (Edinburgh Drive) of the four identified sites has been delivered. The three remaining sites are still awaiting SCC to process the S278 applications ~ which were submitted to them many months ago. Legal Services have been involved so as to attempt a progress a more speed conclusion. |
| High | | | | | | | | | | | |
| Heathrow Launch Pad (Incubator) | Delay in two Key Milestones due to location and associated cost considerations. ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | Support and development for new businesses in the Borough promoting income generation. | Risks: Changes of location ~ will disrupt Business Case and delivery timelines. Short term availability of preferred location. Issues: Unforeseen and increased costs of a larger stand-alone site. | Setup costs of £48,700. Ongoing annual cost of £27,000. It is anticipated that revenue generation processes shall manage monthly running costs. | Ongoing and regular communication with 'Business Support Partners' | Economic Development. Project Office. Asset and Facility Management. Legal Services. Procurement. Communications. | October 2018 | Ruth Lambert | Keith McGroary | A | Late considerations to the preferred location have impacted on the immediate timeline. |
| Medium | | | | | | | | | | | |
| Service | | | | | | | | | | | |
| Enterprise / paper-lite in Development Management | 7 of the 19 Milestones have been successfully met. ----- Privacy Impact Assessment: ☒ Equality and Diversity: ☒ ----- | As part of the EDMS deliverable and associated benefits | None identified | No external spend | | ICT Planning | December 2018 | Esmé Spinks | Gillian Richardson | G | Delivery plan also makes consideration for training of Staff. |

Project Status Dashboard

| Finance and Customer Relations | | | | | | | | | | | |
|--------------------------------|-----------------------------|--|------------------|--------|------------------------|-----------|-----------------------------|-----------------|-----------------|------------|--|
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| Flagship | | | | | | | | | | | |
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| Service | | | | | | | | | | | |
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| Miscellaneous | | | | | | | | | | | |
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| Flagship | | | | | | | | | | | |
| High | | | | | | | | | | | |
| Every Ward at its Best | Progress as per schedule. ----- Privacy Impact Assessment: <input checked="" type="checkbox"/> Equality and Diversity: <input checked="" type="checkbox"/> ----- | Improvements to local community/environment. Potential improvement to economic development. Perceptional gains. Identification of ongoing options. | Risks: Scope creep Expectations 'v' reality (scope and budget) On-going and future lack of Councillor buy-in / support Issues: Immediate lack of Councillor buy-in / support 'Political' complications between Wards Operational issues attempting resolution as part of this project | £25,000 (for contingencies and incidentals). | Communications plan to be devised so as to appropriately reach: Staff Councillors Residents Resident Groups. | MAT Communications Asset Management Project Office People and Partnerships Environmental Health Planning JET Community Safety Customer Services Legal Councillors | February 2019 | Michael Graham | Daniel Mouawad | <div>G</div> | |
| Medium | | | | | | | | | | | |
| PeopleSafe Identicom Devices for Lone Workers | After experiencing some initial delays and 'teething' issues roll-out is now continuing to the revised delivery schedule. ----- Privacy Impact Assessment: <input checked="" type="checkbox"/> Equality and Diversity: <input checked="" type="checkbox"/> ----- | Provision of additional security and safety to the Council's lone working Staff and the Borough's Councillors | Risks: Officers and Councillors not using the device. New starters not receiving training. Inappropriate use of the data to monitor Officers performance. Issues: Escalation procedures incorrectly entered into the 'Vision Portal' by PeopleSafe. Resilience provision due to the above. | £75,292 | Widespread consultation with Councillors and lone working Staff. Ongoing communication continues. Training delivered ahead of roll-out to users. | Environmental Health ICT Project Office | April 2018 | Stuart Mann / Tracey Willmott-French | Lee O'Neil | <div>G</div> | The current safety mechanism (Mole Valley contract) is to remain in place to safeguard Spelthorne and officers/members for another few weeks to ensure no significant risks identified through introduction of the devices. |
| Service | | | | | | | | | | | |

Red/Amber/Green Status

Green Project on track to deliver on time and to budget G

Amber Project has some delays due to risks or issues materialising or possibly budget issues but may not materially impact on final budget and delivery date A

Red Significant risks/issues coming to the fore or volume of work greater upon further investigation and therefore potential for increased delays with project not delivering on time or to budget R